The National Association of Health Data Organizations

35th Annual Conference

Building a Bridge Between Data and Policy

Conference Program and Attendee Guide
August 17-18 & 25-26, 2020

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About NAHDO

The National Association of Health Data Organizations (NAHDO) is a not-for-profit national membership organization. We are dedicated to improving health care through the collection, analysis, dissemination, public availability, and use of health data. NAHDO serves the interests of health data organizations, academic institutions, policy makers, healthcare systems, payers, and many others that have a common interest in the availability of high quality and timely health data to inform questions of cost, quality, and access to care.

NAHDO was created in the spring of 1985 by the Washington Business Group on Health (WBGH) and the Intergovernmental Health Policy Project (IHPP) at George Washington University. It was designed to assist state health data organizations, state agencies, and the public by creating, exchanging, and providing information and resources that promote the effective collection, analysis, and dissemination of health care data.

Today, the membership includes state agencies, federal agencies, health care vendors, associations, consulting groups, and others interested in the collection and use of health data.

As the only organization of its kind, NAHDO gives a collective voice to members of the public and private sectors. NAHDO's success is linked inexorably to its members, their involvement in the association, and their commitment to achieving NAHDO's mission.

What is the APCD Council?

The All-Payer Claims Database (APCD) Council is a program of NAHDO. It is a national learning collaborative that is jointly administered by NAHDO and the University of New Hampshire's Institute for Health Policy and Practice. It supports health data organizations that have expanded their reporting systems to include All-Payer Claims Databases (APCDs). APCD Council participants include government, private, non-profit, and academic organizations focused on improving the development and deployment of state-based APCDs.

The APCD Council:

- Serves in an information sharing capacity for those states who have developed, or are developing, all-payer claims databases.

- Provides technical assistance to states and entities interested in developing APCDs.

- Catalyzes efforts to achieve mutual goals.

Learn more

www.nahdo.org

www.apcdcouncil.org

Agenda At-A-Glance

All Times are Eastern Daylight Time

Petabyte Sponsor **Terabyte Sponsor**

Week One

Monday, August 17		Tuesday, August 18	
12:00-12:10 p.m. Opening Remarks and Welcome		**12:00-1:00 p.m.** Daily Opening Plenary: Late Breaking News: Impacts of COVID-19 on Health Data Organizations	
12:10-1:10 p.m. Bridging Data and Policy: Evaluating the Impact of Data		**1:10-2:10 p.m.** Improving Data Quality: Use Cases	Using Data to Contain Costs: Promoting Value-Based Care and Payment
1:20-2:20 p.m. Improving Data Quality: Mapping and Technical Issues	Using Data to Contain Costs: Leveraging Data to Measure and Set Targets for Primary Care Spending and Progress Against Primary Care Spend	**2:20-3:20 p.m.** Bridging Data and Policy: Utilizing Data as a Tool for Driving Policy Change **Joint with NASHP - Enter at https://www.accelevents.com/e/nashpconf20**	
2:20-2:50 p.m. Daily Puzzle Meetup #1		**3:20-4:00 p.m.** Daily Puzzle Meetup #2	
2:50-3:50 p.m. Improving and Expanding Analytics: Public Health	Building a Broader Vision of Healthcare Data: A Multi-Disciplinary Approach to Understanding and Leveraging SDOH Data	**4:00-5:00 p.m.** Building a Broader Vision of Healthcare Data: FHIR Interoperability Standards	Improving and Expanding Analytics: New Uses for Claims Data
4:00-5:30 p.m. Opening Day Keynote **Joint with NASHP - Enter at https://www.accelevents.com/e/nashpconf20**		**5:00-5:45 p.m.** Innovation in Data Dissemination Award Presentation Networking Sessions	

Week Two

Tuesday, August 25		Wednesday, August 26	
12:00-1:00 p.m. Daily Opening Plenary: "Host" State Showcase (Massachusetts)		**12:00-1:00 p.m.** Daily Opening Plenary: What the National Weather Service Can Teach Us About Price	
1:10-2:20 p.m. Bridging Data and Policy: The Real World Impact of Increased Transparency		**1:10-2:10 p.m.** Bridging Data and Policy: Understanding and Navigating the Data	
2:20-2:50 p.m. Daily Puzzle Meetup #3		**2:10-2:40 p.m.** Daily Puzzle Meetup #4	
2:50-3:50 p.m. Improving Data Quality: Provider and Payer Data	Privacy and Security: Statistical De-identification, Privacy and Security	**2:40-3:50 p.m.** Building a Broader Vision of Healthcare Data: Integrating Data Sets to Provide More Comprehensive Information	Improving and Expanding Analytics: Population Health
4:00-5:00 p.m. Improving and Expanding Analytics: Improved Data Sources	Using Data to Contain Costs: Benchmarking: Past, Present and Future	**4:00-5:10 p.m.** Building a Broader Vision of Healthcare Data: Thinking Outside the Box	Privacy and Security - Linking SDOH Data with Other Data Assets
5:00-5:45 p.m. Elliot M. Stone Award Presentation Networking Sessions		**5:10-5:30 p.m.** Closing Plenary & Final Door Prize Drawings	

Gigabyte Sponsors: Freedman HealthCare, Human Services Research Institute, Mathematica, Onpoint Health Data, Optum, Peterson Center on Healthcare

Megabyte Sponsors: BerryDunn, MedicaSoft, Molina Healthcare

NAHDO 2020 (Virtual) Program Leadership

Conference Co-chairs

Pat Merryweather, Project Patient Care

Craig Schneider, IMPAQ

Conference Steering Committee

Niall Brennan, Health Care Cost Institute

Stefan Gildemeister, Minnesota Department of Health

Kathy Hines, The Center for Health Information and Analysis

Kenley Money, Arkansas Center for Health Improvement

Jo Porter, UNH Institute for Health Policy & Practice

Conference Program Committee

Tanya Bernstein
Freedman Healthcare

Andrea Clark
BerryDunn

Christina Cuthbertson
Partnership HealthPlan of California

Joanna Duncan
OnPoint

Helen Figge
MedicaSoft

Deb Gray
The Center for Health Information and Analysis

Betty Harney
The Center for Health Information and Analysis

Nikole Helvey
Florida Center for Health Information and Transparency

Sylvia Hobbs
The Center for Health Information and Analysis

Oscar Ibarra
Center for Medical Economics and Data Analytics

Chris Krawczyk
Office of Statewide Health Planning & Development

Alix Jones
The Center for Health Information and Analysis

Kate Mullins
HSRI

Brantley Scott
Utah Department of Health

Louis Simone
Michigan Data Collaborative

Emma Schlitzer
The Center for Health Information and Analysis

Claudine Williams
Center for Medical Economics and Data Analytics

2020 NAHDO Awards

NAHDO is pleased to announce the following recognitions that will take place at the conference.

Innovation in Data Dissemination Award
Massachusetts eHealth Collaborative

Join us for the award presentation on Tuesday, August 18, 2020 at 5:00 p.m. EDT

Since 2009, NAHDO has honored distinguished organizations with the Innovation in Data Dissemination Award. The Board of Directors established this award to recognize the importance of effectively communicating health data to the public. The Award Committee recognizes the **Massachusetts eHealth Collaborative** as the recipient of the 2020 Innovation in Data Dissemination Award.

The Massachusetts eHealth Collaborative (MAeHC) has been a pioneer and national leader in health information technology for over 15 years and is winding down its operations in 2020. The organization was originally formed to improve the safety, quality, and cost-effectiveness of healthcare in Massachusetts and the surrounding region through the creation and promotion of health information technologies. These technologies allow hospitals, physicians, and other provider organizations to immediately access critical patient medical information. This non-profit organization has worked alongside organizations from across the healthcare continuum to support their meaningful adoption of technology. MAeHC has also played a major role in advising and leading various industry initiatives in interoperability, standards development, and health IT policy. "I couldn't be prouder of what MAeHC has accomplished since its inception," said Lawrence Garber, MD, Chairman of the Board of MAeHC. "As the company enters this final phase, we can look back at a job well done, with highlights that include making the first interoperable healthcare community in the country, as well as creating an effective and affordable analytics and event-notification infrastructure that helped improve the care of millions of patients around the country." NAHDO is pleased to recognize MAeHC's seminal role in extracting data from electronic health record systems and promoting the use of this data to improve quality and enhance efficiency.

Elliot M. Stone Award for Excellence in Health Leadership
Suanne Singer and Al Prysunka

Join us for the award presentation on Tuesday, August 25, 2020 at 5:00 p.m. EDT

In 1990, NAHDO created the NAHDO Award of Excellence in Health Leadership. This award recognizes individuals who represent the highest ideals in data collection, analysis, or outcomes measurement and whose creative efforts have made outstanding contributions to improvements in the collection, application, and/or dissemination of health data. After his death in 2005, the award was renamed to honor Elliot M. Stone, a pioneer in health data and information.

The Award Committee recognizes Al Prysunka and Suanne Singer as recipients of the 2020 Elliot M. Stone Award. Their combined dedication to the cause of using data to improve health paved the way for one of the most important advancements in state health data in recent memory: **the development of all-payer claims databases (APCD).** Because of their vision and leadership, today over thirty entities collect multi-payer healthcare claims data that are being used to better understand the cost and quality of healthcare.

Suanne Singer, the former president of Onpoint Health Data (previously the Maine Health Information Center), and **Al Prysunka**, the former Executive Director of the Maine Health Data Organization (MHDO) led the construction of the nation's first APCD, nearly 20 years ago for the State of Maine. Together Suanne and Al identified the challenges associated with the collection and processing of claims data. They also collaborated with various stakeholders to find the common ground and worked tirelessly to overcome the political and technical impediments. They set the framework for both what to collect in an APCD and how to build one. Because of their leadership, today there are over 30 entities that are collecting multi-payer health care claims data.

Instructions for Attendees

Conference Dress Code or "What to Wear"

The dress code will be Business Casual - Jackets are **optional**, no ties please

Using the Accelevents Platform

We highly recommend that you watch this short video about the Accelevents system. If you encounter trouble accessing the platform, please refer to the troubleshooting tips here.

What do you need to fully participate in the conference?

- **Equipment** - To participate fully, you will need to give Accelevents access to your microphone and webcam.
  - **Note:** Attendees without webcams can still view the presentations, but cannot access networking sessions or use some platform functions.
- **Browser** - Google Chrome internet browser is required (download here).
- **High-speed internet** - A hard-wired internet connection is preferred; a secure private wireless network is the next best thing.

Conference Registration

The registration site will be open until November 14, 2020. NAHDO will transfer all registrations from the registration system to the Accelevents platform. Once your registration is successfully transferred, you will get an automated email from Accelevents that includes the link to the NAHDO Event Site (https://www.accelevents.com/e/nahdo).

Confirm Your Account Access in Accelevents

In order to participate, you will need to create a login to Accelevents. Please complete the account creation process as soon as possible to ensure that you are ready when NAHDO2020 kicks off on Monday!

- You should have received an automated email from Accelevents confirming that your NAHDO Conference registration has been activated. If not, please let us know.

- Access the NAHDO2020 platform using this link - https://www.accelevents.com/e/nahdo. It will take you to the **NAHDO Event Site** where you can preview the agenda and sponsors and create your login.
- If you have not already created an Accelevents login for another event or testing session, you will be prompted to create a password.
- If you are unable to complete the attendee login process on Accelevents please contact us (info@nahdo.org) as soon as possible.
- **IMPORTANT NOTE:** All **NAHDO** registrants will **also** receive an automated email from the **NASHP** system that will allow you to access two NAHDO-NASHP crossover events (see next section for more details). The emails will be similar but the **links are different**.

Once you receive the email from Accelevents, you can set up your attendee account on the Event Site. You must use the email address included in your confirmation email from Accelevents. The first time you enter the Event Site, you will be asked to create a password. Remember it in case you need to use it to attend the live event.

At the Event Site, you can preview the Agenda, Sponsors, and Exhibitors. On the agenda, you will see a "Register" button for each event. Registration is *not* required, however, using the function will allow you to build a personalized agenda. Networking sessions will have capacity limits.

The Event Lobby

- On Monday, August 17, the lobby will open no later than 11:30 a.m. Eastern Time. Return to the **Event Site** and you will be able to click on "**Enter Event**" to enter the **Event Lobby.**
- From the Lobby, you can view the conference agenda, identify and join sessions, interact with exhibitors in the Exhibit Hall, work on the Daily Puzzle at the mid-session Meet-Up, and find people to connect with.
  - **Pro Tip**: In the "Lobby", the **Agenda** page will allow you to **Join** sessions directly.

Screenshot of the NAHDO Event Site
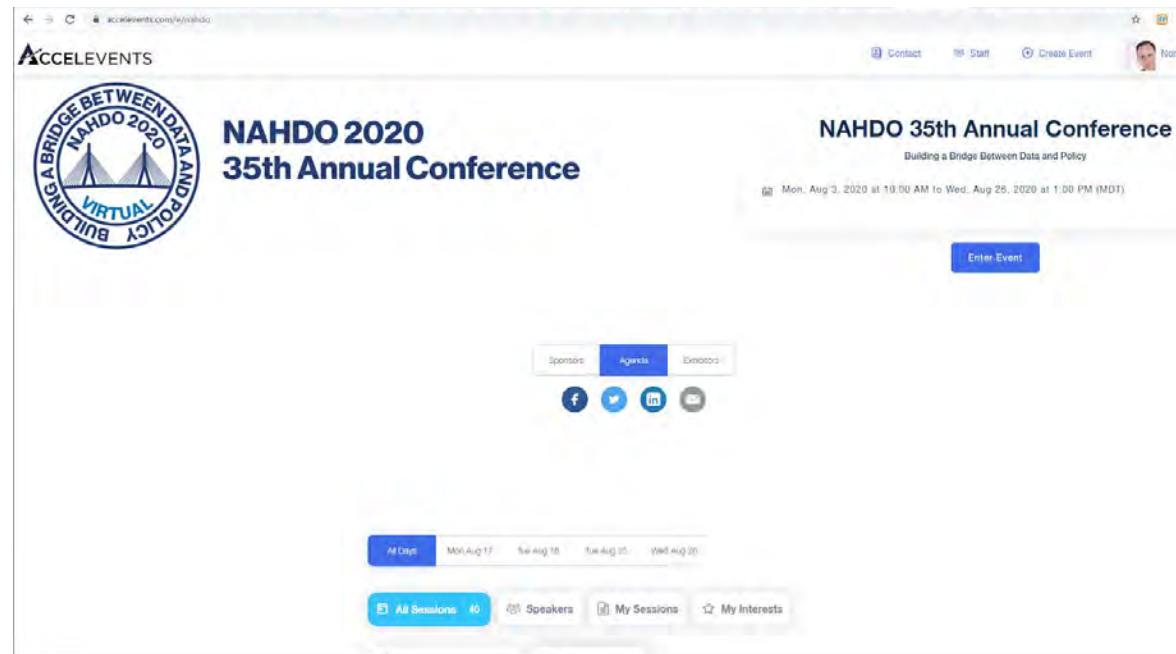
Screenshot of the Lobby
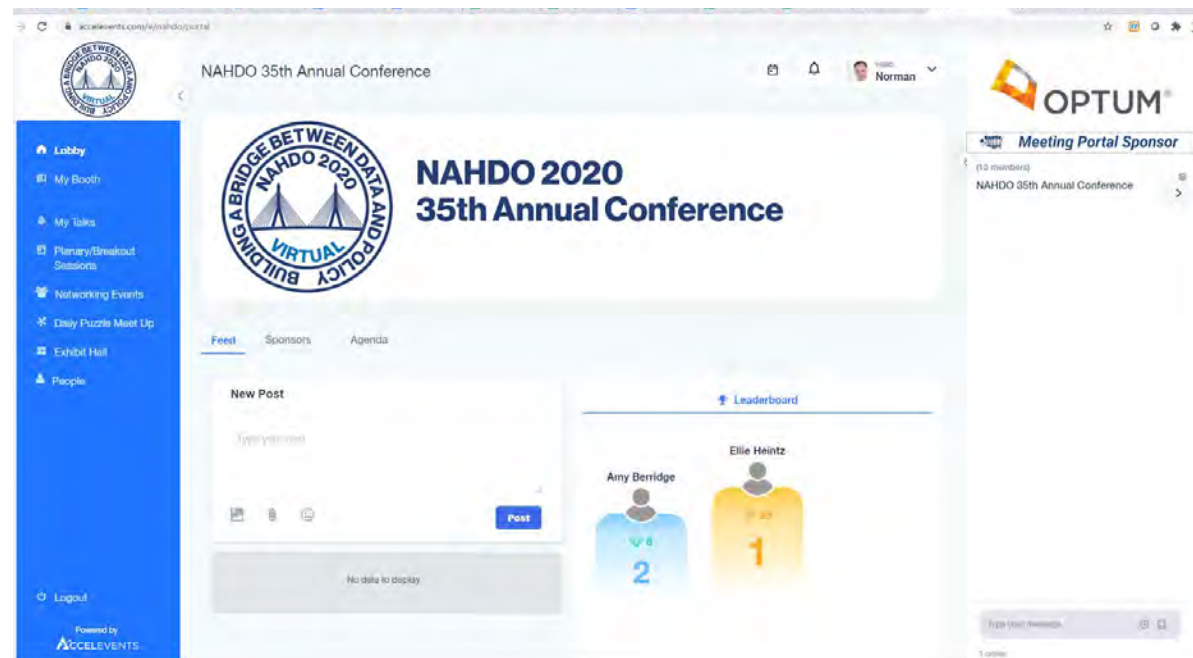
What's on the Lobby Page
- Navigation bar - On the left, the blue bar has a set of links that will take you to specific areas of the conference: Plenary/Breakout Sessions, Networking Sessions, Daily Puzzle Meetups, The Exhibit Hall, and the Participant Directory.
- Conference Main Feed - General announcements will show up in the Feed
- Sponsors - You can see and connect with our conference sponsors.
- Agenda - A full agenda will allow you to find sessions, speakers and other activities that you are interested in.
- Leadership - See how you stack up in the Gamification leadership. The top 25 will be entered into a drawing!
- Chat window - You can participate in live-feed chat environment. Channels are available for each session or for the conference as a whole.

Update Your Profile
We highly recommend that you update your profile by adding your photo, contact information, and a little about yourself. This will make it easier for you to network with other attendees.

How to Watch and Participate in a Plenary or Breakout Session

A few minutes before the start of a session, you can return to the Lobby and select a session from either the Agenda or Plenary/Breakout Sessions link. Click to **Join** sessions that are happening live or **View Recording** of a session you may have missed.

Types of sessions:

- Plenary Sessions - A session intended for all participants. Pre-selected speakers and moderators will present on topics of general interest.
- Breakout Sessions - Pick your choice of two sessions held at the same time. Don't worry if you want to see two at the same time. Sessions will be recorded and posted for viewing later.
- Daily Puzzle Meet-Ups - In this unique session type, participants will be matched up for a three minute one-on-one video chat. At the end of three minutes, the meet-up ends and participants are matched with new people for a new three minute session.
- Networking Sessions - Small groups of attendees will be hosted for an open discussion about a particular topic.

Asking Questions
Use the Q&A function on the chat bar inside the session. The staff member in each session will monitor the questions and pass them to the moderator during designated times.

Evaluations

Please complete the survey at the end of each session. After the conference, we will also ask you to complete an overall evaluation form. Your feedback is helpful for ensuring quality future conferences.

The Exhibit Hall

All attendees are encouraged to visit the Exhibit Hall. This virtual environment will allow attendees to interact with our exhibitors, download information, and request meetings. To access the Exhibit Hall, simply click on the Exhibit Hall link in the left panel of the Lobby.

How do you attend the NAHDO-NASHP joint events?

One of the highlights of the NAHDO 35th Annual Conference is the fact that we are virtually co-located with the National Academy for State Health Policy (NASHP), www.nashp.org. We are excited to co-host two crossover sessions:

- **Keynote Address** by Massachusetts Governor Charlie Baker, Monday, August 17 at 4:00 PM Eastern Time
- **Bridging Data and Policy**: Utilizing Data as a Tool for Driving Policy Change, Tuesday, August 18 at 2:20 PM Eastern Time
- To attend either or both of those sessions, you will enter through the **NASHP** **event site**: https://www.accelevents.com/e/nashpconf20
  - Pro Tip: After you have created your **NAHDO** Accelevents Account Access, please verify that you are also able to enter the **NASHP** event site using that link.

Some Fun and Games (and Prizes!)

Gamification

The Accelevents platform includes an automated gamification to reward active participants. See how fast you can get to the top of the leadership, then meet the challenge of staying there. Points are awarded as follows:

- **Visiting = 5 points**
  - Attendees will gain 5 points by entering a session
  - It is necessary to stay in the session for at least 20 seconds for the points to apply
- **Activity = 1 point/additional visit**
  - Attendees will gain 1 point by entering a session
  - There is no minimum time required to be in a session to gain this point

- **Downloading = 5 points/download**
  - Downloading exhibitor booth's documents
  - Attendees will gain 5 points per download
- **Chat = 20 points**
  - Send a message in the exhibitor's booth chat
  - Send a direct message to one of the booth's staff members
- **A drawing will be held on the last day.** Participants in the top 25 will be entered into a prize drawing at the end of the conference (5:00 p.m. on August 26). We will give away up to four $25 Amazon gift cards.

Daily Puzzles

To encourage networking and cooperation, this year's conference will feature the NAHDO Daily Puzzle. By no later than 11:00 a.m. Eastern Time, a Daily Puzzle will be posted at nahdo.org/annual_meeting/2020/puzzles. The puzzles will be fun for people of all puzzle ability levels. If you get stuck, connect with someone to ask for help.

- Those who successfully solve each puzzle and report on time will be entered into a drawing for a $25 Amazon gift card.
- You can work on the puzzle by yourself, but that takes most of the fun out of it. We encourage you to make contact with other attendees through the Accelevents platform to share in the fun. You get an extra entry into the drawing for each person *not from your organization* you work on the puzzle with (up to fifteen). We consider "work on" to mean that at least one of you helps the other figure out some aspect of the puzzle. Keep track of their names; you will need them for the report to get your extra entries.
- Each day there will be a Daily Puzzle Meet-Up during the break. The Meet-Up will pair you with a random person for 3 minutes.It's a great opportunity to work on the puzzle or just network with people.
- **Enter the drawings** - For the first three puzzles, your report will be due by 11:00 a.m. Eastern Time the following day. For the fourth puzzle, the report is due by 4:30 p.m. Eastern Time. Links for reporting will be included with each puzzle.

Networking Opportunities

One of the main reasons people attend conferences is to connect with people to expand their professional and social networks.

- **Networking Sessions** (Workshops) - On both Tuesdays, we will be announcing awards. Immediately after, we will open up hosted networking sessions. Each session will be organized around a topic or theme. These "workshop" format events will allow up to 20 attendees to get

together to discuss specific issues or ideas. In order to make them effective, capacity is limited. If your first choice is full, try another one.

- To participate: Join the session from the Lobby agenda or the Networking Sessions link.

- **Note:** You must have your webcam and microphone enabled and shared with Accelevents to participate.

● **Contacts and communications** - In the Lobby, you will see a link that says "People." This link will give you a list of all of the attendees in the conference by name.

○ You can request to Connect with any of them. If they accept your invitation, you will be able to interact in additional ways, including direct messaging and video chat.

○ You can also set up a time to meet virtually one-on-one.

○ Learn more about this functionality in this help article: [Connecting with Other Attendees](#).

Instructions For Presenters

Roles in the Session

- **Announcer/Admin** - A NAHDO staff member will be in each session. This person will be responsible for handling all logistics, such as starting and ending the broadcast, monitoring the Chat and Q&A feeds, and keeping track of time. The announcer will lead off the session with any announcements or housekeeping details.

- **Moderator** - The moderator will introduce the speakers and control the overall timing and flow of the session.

- **Speaker** - The speaker is the heart of the session and should focus on presenting their content and information. Sessions have time allotted for questions from the attendees as well as discussion among the speakers.

Presentation files and slides

- **Format** - Presenters should create their presentation materials as a PDF file. This will help ensure consistent formatting.

- Please send your presentation to info@nahdo.org at least 2 business days before your presentation.

- Speakers will generally use the Share a File (not "share screen") functionality to display their presentation. In case of malfunction, the admin for your session will be able to display your presentation, but you will need to indicate when to change slides.

- All presenters should have participated in a test session before the conference starts to allow us to troubleshoot connectivity issues.

How and when to join your session

- Please join your session's Studio ten minutes beforehand.

- The best way to enter the Studio is through the "My Talks" link in the Event Lobby. If you cannot find the link, you can enter the Studio directly using the URL provided in the speaker invitation from Accelevents. **Please make sure that you are using the links for the actual conference and not the test environment.**

Special guidelines for "session only" registrants

- Speakers who are registered only for the session where they are presenting will not have access to the Lobby. You will receive an email with specific instructions on how to enter your Studio.

During the session

- **Mic and Webcam Muting** - To minimize distractions and reduce the burden on bandwidth, please keep your mic and webcam on mute when you are not speaking (but don't forget to unmute).

- **Camera Background** - Please be aware that attendees will be able to see what's behind you. Best practice is to remove any items that may be distracting to attendees. A plain wall or an office look would work well.

Special Notes

- Do **NOT** click Start Broadcast or Stop Broadcast. Those buttons are for the admin to control the video feed to the attendees.

- To leave the session - use the **phone icon** on the left (5th down from the top on the list of control icons, left panel)

List of Registered Attendees (As of August 15, 2020)

Last Name, First Name	Title, Company
Aaron, Dwayne	Senior IT Project Manager, CIVHC - Center for Improving Value in Health Care
Adams, Michael	Research Analysis Specialist Sr, Minnesota Department of Health
Adesoba, Taiwo	Graduate Research Assistant, University of Arkansas for Medical Sciences
Ahlgren, Lisa	Associate Manager of Analytics, CHIA
Ainslie, Abigail	Health Data Analyst, Onpoint Health Data
Akinyemi, Adebola	MHCC Program Manager, Maryland Health Care Commission
Akiwumi, Ann Marie	Data Analytics Lead, IMPAQ International
Alexander, Donna	Associate Manager Center for Health Care Data, University of TX Health Science Center Houston School of Public Health
Allen, Sarah	General Professional IV, DHS/MQD/HAO
Almquist, Lauren	Manager of Analytics, CHIA
Ampaabeng, Kofi	Research Fellow and Data Scientist, Mercatus Center
Anand, Anil	Senior Policy Analyst, CHIA
Anderson, Emma	Health Care Reporting Analyst, CIVHC - Center for Improving Value in Health Care
Ario, Joel	Managing Director, Manatt Health
Auron, Jim	Director, Customer Solutions, Wisconsin Health Information Organization
Baarson, Jenn	Health Care Project Coordinator, Minnesota Department of Health
Bacharach, Leigh	Health Services Consultant 4, Washington State Department of Health
Bahl, Vinita	Vice President of Data and Analytics, CIVHC - Center for Improving Value in Health Care
Bailey, Molly	HIR Analyst, CHIA
Bailey, William	Chief Privacy Officer, CHIA
Battis, Kristin	Research Associate, Human Services Research Institute
Battista, Geoffrey	Healthcare Statistical Analyst, Green Mountain Care Board
Beaman, Brian	Research Analyst, CHIA
Bell, Tom	Principal Program Analyst, Mathematica
Bennett, Leslie	Senior Communications Manager, Washington Health Alliance
Bernstein, Tanya	Principal Consultant, Freedman HealthCare, LLC
Betley, Charles	Sr. Policy Analyst, The Hilltop Institute
Beyer, Jane	Senior Health Policy Advisor, Washington State Office of the Insurance Commissioner
Bhavsar, Nrupen	Assistant Professor of Medicine, Duke University
Blazuk, April	Senior Project Lead, CVS Health / Aetna
Bloom, Ellen	Project Associate, Freedman HealthCare, LLC
Blouin, Julie	Product Manager, Onpoint Health Data
Boates, Brian	Project Manager, Freedman HealthCare, LLC
Bonneau, Philippe	Compliance Officer, Maine Health Data Organization
Bonney, Erin	Manager of Payer-Provider Performance, CHIA
Bonsant, Kimberly	Compliance Officer, Maine Health Data Organization
Bortz, Beth	President and CEO, Virginia Health Information
Bourgault, Janice	Senior Director of Process & Product Development, Onpoint Health Data
Bowley, Jonathan	Programmer Analyst, Vermont Information Technology Leaders, Inc.
Boyd, Melanie	Director of Analytics, AFMC
Brennan, Niall	President and CEO, Health Care Cost Institute, Inc.
Brodie, Rachel	Senior Director, Measurement & Accountability, Pacific Business Group on Health
Brown, Clare	Assistant Professor, University of Arkansas for Medical Sciences
Brown, Lorraine	Staff Services Analyst, OSHPD
Browning, Matthew	Vice President, Data and Member Solutions, Indiana Hospital Association
Bunting, Ellen	Corporate Relations Director, Michigan Data Collaborative
Burke, Dean	State Senator, Georgia General Assembly
Bustos, Jaime	Administrator Office of HIE and Policy Analysis, Agency for Health Care Administration
Caceres, Isabel	Special Projects Manager, CHIA
Cain, Jeff	DevOps Manager, Onpoint Health Data
Campbell, Ray	Executive Director, CHIA
Candura, Leanne	Population Health Team Lead, Human Services Research Institute
Capucao, Jillian	Senior Epidemiology Analyst, Virginia Health Information
Carey, Steve	Technical Consultant, Freedman HealthCare
Carpenter, Jennifer	Data Privacy and Compliance Manager, CIVHC - Center for Improving Value in Health Care
Carter, Lesia	Assistant Director, Arkansas Insurance Department
Cavanaugh, Lori	Deputy Executive Director, CHIA
Challagulla, Suman	Managing Consultant, The Lewin Group
Chan, Benjamin	Research Analyst, Oregon Health Authority
Chang, Jonathan	Public Health Advisor, CDC
Cheng, Irene	Data Programmer Analyst, State of Maryland- HSCRC
Chick, Samuel	Data & Analytics Process Manager, Onpoint Health Data
Ciesielska, Natalia	Research Analyst and Coordinator, CHIA
Clark, Andrea	Senior Manager, BerryDunn
Clayton, Elianna	Research Assistant, Health Care Cost Institute, Inc.
Clements, Todd	Health Care Data Analyst, CIVHC - Center for Improving Value in Health Care
Coakley, Lauren	Associate Manager, CHIA
Condon, Mary Jo	Senior Consultant, Freedman HealthCare, LLC
Condon, Suzanne	Special Advisor NCEH/ATSDR OD, CDC
Conrad, Carolyne	Senior Client Account Manager, Onpoint Health Data
Coronado, Nancy	Research Program Specialist, OSHPD
Costello, Amy	Director of Health Analytics & Informatics, Institute for Health Policy and Practice, UNH
Cote, Monique	Manager of Client Services, Onpoint Health Data
Coyne, Mary	Client Account Manager, Onpoint Health Data
Crisan, Ioana	Data Scientist, Human Services Research Institute
Curley, Scott	Manager, Privacy & Compliance, CHIA
Dalton, Chris	Health Care Data Analyst, CIVHC - Center for Improving Value in Health Care
Danner, Brian	Analyst, CHIA
Davidson, Elizabeth	Professor, University of Hawaii at Manoa
Davie, Wes	Client Account Manager, Onpoint Health Data
Dawson, Greg	Project Manager, OSHPD
Degerness, Kari	Director of Healthcare Programs, CIVHC - Center for Improving Value in Health Care
Delahanty, Jean	Analyst, CHIA
Denton, Caleb	Research Project Analyst, Arkansas Dept of Health
Dias-Perez, Maria de Jesus	Director of Public Reporting, CIVHC - Center for Improving Value in Health Care
DiCenzo, Danielle	Project Associate, Freedman HealthCare, LLC
Dodge, Debra	Comprehensive Health Planner II, Maine Health Data Organization
Dodson, Joy	Senior Healthcare Data Liaison, CHIA
Donati, Mary	Application Systems Analyst, Vermont Information Technology Leaders, Inc.
Donohue, Stacy	Senior Director, Network for Regional Healthcare Improvement
Donovan, Kathrina	Student, University of Arkansas for Medical Sciences
Dooley, Richard	Senior Director, CVS Health / Aetna
Drummond, Jesse	Senior Health Data Analyst, Onpoint Health Data
DuBreuil, Hailey	Project Coordinator, Human Services Research Institute
Duh, Kai-Ing	Advanced Programmer Specialist, State of Maryland- HSCRC
Duncan, Joanna	Senior Director of Data & Analytic Operations, Onpoint Health Data
Dy, Mary	Contracts & Program Manager, UDOH-OHCS
Edwards, Caprice	Systems Director, NAPHSIS
Ellis, Elizabeth	Senior Technical Consultant, Freedman HealthCare, LLC
Ellison, Jackie	Analyst, CHIA
Emasealu, Oseizame	MHCC Methodologist, Maryland Health Care Commission
English, Ana	President and CEO, CIVHC - Center for Improving Value in Health Care
Ennis, Janet	MHCC Division Chief II, Maryland Health Care Commission

Name	Title / Organization
Evans, Mary Ann	APAC Analyst, Oregon Health Authority
Ezra, Markos	Research Scientist, HCQA, NJ DOH
Fendrick, A. Mark	Director, Center for Value-Based Insurance Design, University of Michigan
Fernstrom, Karl	Health Care Data Service Center Manager, Minnesota Department of Health
Figge, Helen	CSO, MedicaSoft
Finison, Karl	Director of Analytic Development, Onpoint Health Data
Fong, Niya	Research Scientist I, OSHPD
Fox, Kimberley	Senior Research Associate, University of Southern Maine/Muskie School
Fox, Rob	Staff Services Manager I, OSHPD
Freedman, John	President, Freedman HealthCare, LLC
Freedman, Louis	Consultant, CHIA
Fries, Anja	Associate Director, CRISP Reporting Services, CRISP
Fritzsche, Katherine	Director of Research and Evaluation, Maine Department of Health and Human Services
Gadde, Mary	Intermediate Systems Programmer, Arkansas Center for Health Improvement
Ganguly, Rik	Analytics Manager, Freedman HealthCare, LLC
Garrett, Leighton	Research and Data Analysis Manager, Missouri Department of Health and Senior Services
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